



**Co-operative Councils**  
Innovation Network



# REVIEW OF THE YEAR

August 2021 – July 2022



# Cooperative solutions in local government

How the CCIN and Co-operative Councils are addressing  
the challenges in our communities

Download: [bit.ly/CCIN-projects](https://bit.ly/CCIN-projects)

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## Building resilient neighbourhoods

62 case studies illustrating some of the many ways that Co-operative Councils are working with local people

Over 400 case studies at: [councils.coop/case-studies](https://councils.coop/case-studies)



# Welcome from Baroness Taylor of Stevenage

Leader of Stevenage Borough Council

Chair of the Cooperative Councils' Innovation Network (CCIN)

Many of you will know by now that I am absolutely honoured and delighted to have been nominated by Sir Keir Starmer to enter the House of Lords as a working Labour and Co-operative Peer.

I take up my seat at the end of October. That means I shall be stepping down as Leader at Stevenage at the end of December, which means I shall no longer be eligible to be Chair of the Cooperative Councils' Innovation Network. Arrangements are being made to appoint a new Chair.

I couldn't be prouder of how our Network has developed over the last ten years since it was founded by Steve Reed MP, Jim McMahon MP and myself. We wanted to demonstrate the power of cooperation in action in our councils and communities and to share the unique energy that cooperation brings with our fellow councillors and their councils.

Ten years later, we could never have imagined the strength and innovation that characterises our Network today. Our huge membership of 47 councils ranges from the largest council in Europe, Birmingham City Council and councils representing our other major UK cities to our partners in town, parish and community councils who are developing best cooperative practices in the heart of their communities. We are also fortunate to have a wide range of Affiliate Members who share our values and support our work.

From the three councils that started our Network, we now cover populations totalling 9.8m people and have combined budgets of £17bn.

We have developed ground-breaking cooperative policy documents on topics as diverse as tackling climate change, supporting our communities through Covid, cooperative housing and cooperation in care services. And when we attend conferences and exhibitions, our case study books still disappear from our stand like hot cakes!

Our cooperative values and principles stay clear and strong, supported by our Values and Principles Board with membership from across the cooperative movement. Thank you to all our dedicated V&P members. In recent years we have developed a clear direction for the network



through our Executive Oversight Committee, including using our membership subscriptions to fund policy labs and prototypes, giving our councils the space to innovate without putting scarce council funds at risk.

It was the greatest pleasure when we exhibited at the Labour Party Conference in September to welcome new council members Hackney, Newham & Trafford, and a new Associate Member, Stoke Labour Group. As we continue to develop and share our cooperative practice, our members were delighted this year to attend our study visit to Mondragon in Spain, an internationally renowned cooperative community, and a group of our council leaders are actively working on community wealth building and what is needed to grow cooperative economies across the UK.

As we face the twin challenges of Covid recovery and the cost-of-living crisis, our members and their councils are reclaiming the traditions of community action, community engagement, and civic empowerment that can transform communities.

Thank you to all those who have contributed to our Network over our ten years with commitment, energy and passion for our values. I will no longer be your Chair, but I shall remain your incredibly proud founder and continue to be inspired by what our Network achieves.

Here's to the next ten years of cooperation in action!

November 2022





# A challenge shared locally and globally

How are Co-operative Councils working towards Net Zero?  
How are they using an effective place-based approach?

Download: [bit.ly/CCIN-Net-Zero](https://bit.ly/CCIN-Net-Zero)



# Introduction

The Cooperative Councils' Innovation Network is a Special Interest Group of the Local Government Association (LGA), and its membership is open to all UK councils. Members of the Network are local authorities committed to reforming the way they work by building an equal partnership with local people, driving real innovation.

Town, parish and community councils and opposition groups are also welcomed as Associate Members.

Our Affiliate Members are a growing group of values-based non-governmental organisations and corporations wishing to show their support and engage in the processes of developing innovative Cooperative Councils.

As a Network, we strive to ensure that our member councils uphold and strengthen the cooperative values and principles of the International Cooperative Alliance. Our membership approval process and self-assessment process reflects this commitment.

Cooperative Councils believe that the unprecedented challenges facing the public

sector and local communities mean that traditional models of top-down governance and economic growth are no longer fit for purpose. The founding traditions of the cooperative movement – collective action and cooperation, empowerment, and enterprise – offer a foundation for fresh and innovative solutions to tackle today's challenges.

We want to reclaim the traditions of community action, community engagement and civic empowerment, which can transform communities. This approach will help us deliver radical and innovative programmes designed, led, and delivered in partnership with communities and other sector partners, maximising the social dividend they bring. It has also always been the purpose of the Network to share our developing good practice and support one another in our cooperative aims and values.

Although drawing on traditions, much of this remains uncharted territory for local government. Members of the Network are committed to helping each other translate cooperative principles into solutions that work for our communities and places.



**34 Councils → 9.1m citizens → £15bn budget**



# CCIN Statement of Values and Principles



## Our **values** are what we believe in

Whilst not a registered cooperative, the Cooperative Councils' Innovation Network has adopted the Cooperative **Values** developed by the International Cooperative Alliance:

Cooperatives are based on the values of self-help, self-responsibility, democracy, equality, equity, and solidarity. In the tradition of their founders, cooperative members believe in the ethical values of honesty, openness, social responsibility and caring for others.

## Our **Principles** guide the way we, and our members, put our **Values** into action.

The Cooperative Councils' Innovation Network endorses the Principles of the International Cooperative Alliance:

- Voluntary and open membership
- Democratic member control
- Member economic participation
- Autonomy and independence

- Education, training, and information
- Cooperation among cooperatives; and concern for community.

In acknowledging that councils are not in themselves registered cooperatives, our members and we have developed Principles that have grown from those of the International Cooperative Alliance and are relevant within the context of local government.





**Social Partnership**



**Maximising  
social value**



**Walking the talk**



**Community  
leadership and  
a new role for  
councillors**



**Democratic  
Engagement**



**New models of  
meeting priority  
needs**



**Co-production**



**Innovation**



**Enterprise and  
social economy**



**Learning**

The icons are used to indicate how Cooperative Councils are putting our Cooperative Principles into practice, demonstrating the 'cooperative difference' in the work that they are doing.

Councils and organisations who receive CCIN funding to undertake Policy Labs and Policy Prototypes are asked to adopt these icons to show the 'cooperative difference' from this policy work.

# Highlights of the Year

By the end of July 2022, there were 34 Full Council Members, 22 Associate Members (including ten Town and Parish Councils), and 44 Affiliate Members. Cooperative Council Members (excluding GMCA) represent 9.1m citizens and control a budget of £15bn. There are also 21 Supporters, both individuals and organisations.

CCIN's profile has continued to grow, and there has been a marked increase in interest in the valuable contribution that the Network's Members are making to municipal policy development, particularly in a post-Covid world.

## Highlights include:

- Positioned the CCIN as the fastest growing 'cross-sector' Network in local government
- The Leaders and Cooperative Leads Group articulated what it means to be a Cooperative Council
- Session to promote regional cooperative banks
- Launched new website
- Approved four Policy Labs and one Policy Prototype
- Shared over 420 Case Studies with a new Case Studies Pack
- Launched three Policy Lab Reports
  - Understanding the Digital Divide
  - Cooperative Approaches to Reaching Net Zero
  - Cooperative Difference in Care
- Produced a pamphlet for events introducing the CCIN and its Policy Labs
- Approved revised CCIN Constitution



Tracey Brabin, Mayor of West Yorkshire with Nicola Huckerby, Operations Lead - CCIN

## Membership

In 2021/2, membership increased across all categories, and total numbers grew from 103 members and supporters to 121 by the end of July 2022. We now have Green, Labour, Liberal Democrat and SNP councils in membership.

**100 Members**  
**21 Supporters**

**34**  **Co-operative Councils** <sup>Member</sup>  
Innovation Network

**22**  **Co-operative Councils** <sup>Associate Member</sup>  
Innovation Network

**44**  **Co-operative Councils** <sup>Affiliate Member</sup>  
Innovation Network



CCIN Workshop at the Cooperative Party Local Government Conference in June 2022. Pictured L-R: Cllr John Fahy - Royal Borough of Greenwich, Lord Kennedy of Southwark, Cllr Milli Patel - Deputy Leader Brent Council and Cllr Sharon Taylor OBE - Chair of CCIN

## 34 Full Members as of 31 July 2022 (33 in 2021)

Barking & Dagenham Council	Newcastle City Council
Bassetlaw District Council	North Hertfordshire District Council
Birmingham City Council	Oldham Council
Brent Council	Oxford City Council
Bristol City Council	Preston City Council
Cardiff Council	Rochdale Metropolitan Borough Council
Cheshire West & Chester Council	Salford City Council
City of Edinburgh Council	South Ribble Borough Council
Glasgow City Council	South Tyneside Council
Greater Manchester Combined Authority	Stevenage Borough Council
Royal Borough of Greenwich	Stroud District Council
Hull City Council	Sunderland City Council
Kirklees Council	Tameside Council
Knowsley Metropolitan Borough Council	Telford and Wrekin Council
Lewisham Council	Torbay Council
Liverpool City Council	Wigan Council
Milton Keynes Council	Worthing Borough Council

---

## 21 Supporters as of 31 July 2022 (14 in 2021)

### Individuals

Chris Bain  
 Stephen Barry-Stanners  
 Stephanie Baxter  
 Michael Bell  
 Andy Boys  
 Paul Byrne  
 Richard Eason  
 Sandra Hamilton  
 Christin Marshall  
 Cllr Keith Martin  
 Cllr Thomas Mewies  
 Rani Moorcroft MBE

Ben Procter  
 Cllr Mike Roberts  
 Peter Sagar  
 Glyn Thomas JP FRSA

### Organisations

Community Catalysts  
 South West Peninsula Party Council  
 Southwark Co-operative Party  
 The Finance Innovation Lab  
 Resonance Ltd



## 44 Affiliate Members as of 31 July 2022 (36 in 2021)

4OC

The Active Wellbeing Society

Anthony Collins solicitors

Bates Wells

BEARTAS

the behaviouralist

branding.coop

c.co

Co-operative Care  
Colne Valley

co-operative college

CO-OPERATIVES UK  
coop

cbn

CONSTELLIA

CMS  
Co-operative & Mutual Solutions Limited

COOPERATIVE FUTURES  
business for good

CO-OPERATIVES  
coop  
West Midlands

ewmpas

development.coop

E3M

eCulture Solutions

Evenbreak  
Talent First

governance international  
Achieving citizen outcomes

gcda  
Social business and sustainable communities

ICS.AI

IDEAS ALLIANCE

Lambeth  
GP FOOD CO-OP

locality  
the power of community

MARKS OUT OF TENANCY

MUTUAL VENTURES

OXYGEN FINANCE

Peopletoo  
it works better with you

POhWER  
Voices Heard • Lives Empowered

power to change  
business in community hands

public service transformation academy

RedQuadrant

RSA  
21st century enlightenment

Social Value Exchange

STIR to ACTION

SUNBELT RENTALS

Trueman Change

Unlimited Potential

valuematch

W

WEA  
Adult Learning Within Reach



# Solutions to the crisis in care

A spotlight on how cooperative principles can create better ways of working in the care sector

Download: [bit.ly/CCIN-care](https://bit.ly/CCIN-care)

councils.coop

 Co-operative Councils  
Innovation Network

 People-centred councils  
driving social innovation  
putting people first

## 22 Associate Members as of 31 July 2022 (20 in 2021)



### Town, Parish and Community Councils



### Political Groups



# Governance and Structure

The Network is politically driven, with elected councillors chairing and forming the Executive Oversight Committee and Values and Principles Board together with representatives of our Affiliate Membership.

## Executive Oversight Committee

**The Executive Oversight Committee (EOC)** holds delegated powers to manage Network affairs on behalf of all members. The Chair of the EOC is Councillor Sharon Taylor OBE, Leader of Stevenage Borough Council.

The purpose of the EOC is to

- Drive forward Cooperative Policy Development on behalf of Network members.
- Make key decisions on Network priorities, for example, setting the scope of Policy Labs and Policy Prototypes.
- Oversee the development, review, approval and implementation of the CCIN's strategic direction.
- Raise the CCIN's profile, developing our influence and strengthen our policy impact.
- Oversee the Network budget, allocating spend and signing off the CCIN's annual accounts.
- Ensure that the Values and Principles Board is resourced and supported to carry out its functions.
- Manage the Network's reputation, giving consideration to issues, including member behaviour, which may impact the reputation of the CCIN.

All meetings this year were held online. All minutes can be read here: <https://bit.ly/ccin-minutes>.

## Membership of the Executive Oversight Committee comprises:

- Up to six Member Council representatives
- One representative from the Associate Membership (voted for by those members)
- One representative from the Affiliate Membership (voted for by those members)
- Chair of the Executive Oversight Committee (Full Member)
- Vice-Chair of Executive Oversight Committee (Full Member)
- A representative from the Accountable Body
- Chair of the Values and Principles Board (Ex Officio)

We would like to thank Cllr Leanne Feeley - Tameside Borough Council, who stepped down from the EOC during the year.



## Members of the Executive Oversight Committee as of 31 July 2022



**Cllr Sharon Taylor**  
**Chair of CCIN**  
Leader, Stevenage Borough Council



**Cllr Peter Bradbury**  
**Vice Chair of CCIN**  
Cabinet Member Cardiff Council



**Cllr Paul Stewart**  
**Cabinet Member**  
Sunderland City Council



**Cllr Shabir Pandor**  
**Leader**  
Kirklees Council



**Cllr Barbara Brownridge**  
**Cabinet Member**  
Oldham Council



**Cllr Steve Darling**  
**Leader**  
Torbay Council



**Cllr Louise Gittins**  
**Leader**  
Cheshire West & Chester Council



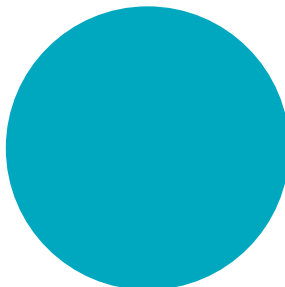
**Cllr Sue Smith**  
**Cabinet Member**  
Rochdale MB Council



**Cllr Clare Gamble**  
**Chair**  
Billingham Town Council



**Jonathan Bland**  
**Managing Director** – Social  
Business International/E3M



**Vacancy**

Elections for places on the EOC are held every two years. We held elections at the end of 2020 and will do so again at the end of 2022. To find out more about the process, visit <https://bit.ly/ccin-eoc>

## Values & Principles Board

**The Values & Principles Board** has overall responsibility for Values and Principles oversight within the Cooperative Councils' Innovation Network. More here: <https://bit.ly/ccin-vp>.

Individuals from the national cooperative sector



The Values & Principles Board can look back on the previous year encouraged by the progress made and the enormous contributions by so many talented people across the Network who work tirelessly to promote the values and principles we all share.

As Vice-Chairs of the Values and Principles Board at the Cooperative Councils' Innovation Network, we wish to record our enormous thanks to Cllr Joyce McCarty for her outstanding contribution as our Chair. We want to thank all Board members who have served over the last year, for their support for and commitment to our work, the CCIN, and the values we share. Our particular thanks to those who spend time and effort between Board meetings to promote and enhance our work via our sub-groups. They know who they are.

Up and down the country, we can see the difference that the policy work we are funding is making a real difference and helping to grow our understanding and values that mean so much to the communities we serve.

sit on our Values and Principles Board providing insights and expertise.

The June meeting was held in person, and all others were held online. All minutes can be read here: <https://bit.ly/ccin-minutes>.

As the Network grows, so does our enthusiasm to work in partnership with those who share our cooperative values and desire to learn from each other. The small steps forward we can take as a Board, primarily through recommendations to invest in Policy Labs and Prototypes, pay huge dividends to the public we represent. It is always gratifying to see the practical ways our members and partners are making a difference in our local communities: 'Our Cooperative Difference'. There has never been a better or more pressing time for co-operators to embed cooperative values in our work or to promote them in every village, town and city across the country. While looking back at the past year's work, we can also look forward to new and exciting developments in the year ahead.



**Cllr John Fahy** *Royal Borough of Greenwich and*  
**Cllr Sue Woodward** *Leader of Burntwood Town Council – Vice Chairs of the Values & Principles Board*

## Membership of the Values & Principles Board comprises:

- 5 Full Member Representatives, including the Chair and a Vice Chair
- 5 Associate Member Representatives, including a Vice Chair
- 3 Affiliate Member Representatives, including a Vice Chair
- 5 Cooperative Sector Representatives
- 1 Trade Union Representative

We would like to thank the following members who served on the Board during the year and who helped support all aspects of the Network's activities:

- Cllr Joyce McCarty – Newcastle City Council – Chair of the V&P Board March 2021 – June 2022
- Emma Hoddinott - Co-operative Party
- Michael Curnow - Peopleto
- Sian Elliott - TUC

## The Values & Principles Board as at 31 July 2022



**Cllr Sue Woodward**  
Vice Chair of V&P  
Bruntwood Town Council



**Gus Della Porta**  
Vice Chair of V&P  
Bates Wells



**Cllr John Fahy**  
Vice Chair of V&P  
Royal Borough of Greenwich



**Cllr Frank Walsh**  
Knowsley MB Council



**Cllr Rae Evans**  
Telford & Wrekin Council



**Cllr Joyce Welsh**  
South Tyneside Council



**Cllr Peter Curling**  
Hillingdon Labour & Coop Group



**Cllr Michael Stubbs**  
Newcastle-Under-Lyme Labour &  
Coop Group



**Cllr Hayden Philips**  
North Warks Labour & Coop group



**Cllr Donna Fuller**  
Woughton Community Council



**Paul Bell**  
Unison



**Rachael Walker**  
Trueman Change



**Jo White**  
Co-operative Futures



**Rebecca Harvey**  
Co-op News



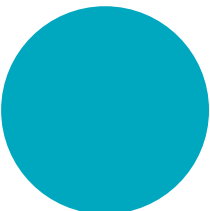
**Neil Calvert**  
Co-operative College



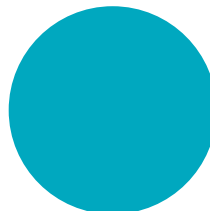
**Cheryl Barrott**  
Co-operatives UK



**Richard McCready**  
Co-operative Party



**Chair - Full Member Vacancy**



**Affiliate Member Vacancy**

Elections for places on the V&P Board are held every two years. We held elections at the end of 2020 and will do so again at the end of 2022. To find out more about the process visit: <https://bit.ly/ccin-vp>

# Being a Cooperative Council

The Leaders/Cooperative Leads Group helps drive forward initiatives to grow the cooperative economy. The Group identified some key themes and actions that councils can take to grow their local economies; this is not an exclusive list but gives a good framework for these activities occurring across our membership. We have been using this listing on our website and in conversation with potential members throughout the year.

There are two key themes:

## Community Wealth Building

- Develop an Inclusive Economy Charter
- Promote a progressive procurement policy
- Support the creation of a regional mutual/ community bank by investing
- Work with local anchor institutions to buy and recruit local
- Regulate rent and rates for local businesses in council-owned property
- Offer business rate rebates for those businesses that become Living Wage Accredited
- Champion local employment schemes
- Have insourcing council services as an objective

## Cooperative Placemaking

- Develop a cooperative development strategy
- Establish a cooperative development network
- Commit to community engagement in local decision making including participatory budgeting
- Invest in local community production, particularly those focusing on community energy to tackle the climate emergency
- Promote the circular economy
- Support local enterprises to convert into coops/ worker coops
- Have an Asset Transfer policy to manage land and assets which support Community Land Trusts

To support these **key themes**, the CCIN has developed a **training programme** with the Co-operative College for councillors and officers to help explain the concepts. More on page 24.

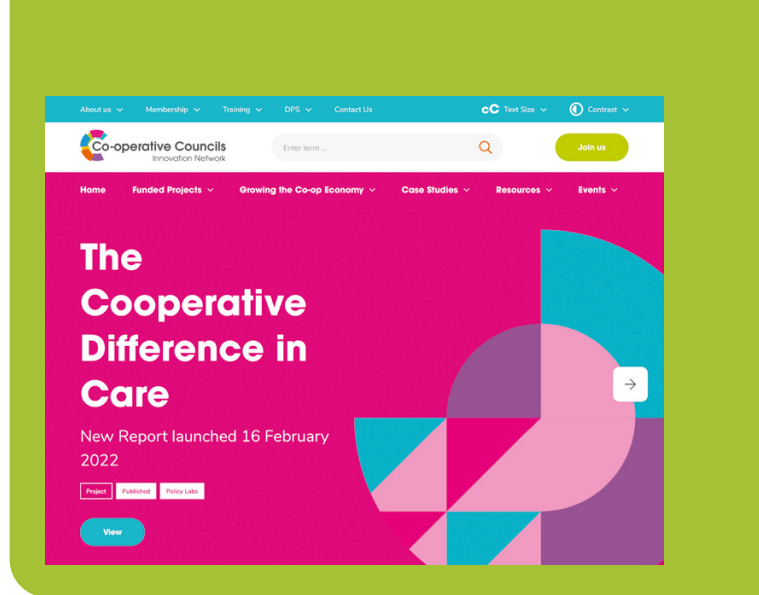


## New website

Launched in February 2022, the new website better reflects the substantial increase in the size of the Network and the vast array of projects taking place to develop and grow the cooperative economy. It usefully focuses on what it means to be a Cooperative Council and has a growing wealth of resources to help councils grow the cooperative economy. The new website is easier to navigate, and its functionality reflects our Values and Principles using the new icons developed to illustrate the policy work being delivered.

### Highlights include:

- All content is now fully searchable
- About Us, including Governance and Member Listings
- Membership info
- Training Courses for CCIN members offered by the CCIN, the Co-operative College, Co-operatives UK and Affiliate Members
- Funded Projects, Published and Active, which can be searched by Member, Date and Principles supported
- Growing the Coop Economy, including reports and resources developed by Network Members and partners
- Over 400 Case Studies and new functionality for members to upload their Case Studies
- Resources section, which includes Publications, Newsletters, News and Blogs
- Events are searchable for upcoming and past; new functionality allows members to upload their events onto the site.



## Funded projects 2022

Each year CCIN Members can apply to deliver projects on behalf of the Network. This year, the budgets were increased, with larger Policy Labs now attracting up to £20,000. Here Full Council Members are encouraged to submit bids that can be delivered in partnership with other Members looking to find cooperative policy solutions to local government challenges. Smaller projects, known as Policy Prototypes, are defined to a specific locality and can attract up to £2,000.

### Policy Lab Updates

For 2022 we welcomed bids from across the Network but were disappointed with the number of applications. Four Policy Lab bids were approved:

1. Democratising Policy Solutions – Lead: Rochdale MB Council
2. Art & Culture for Social Cohesion – Lead: North Hertfordshire District Council

3. Study Visit to Mondragon for CCIN Members – Led and organised by CCIN
4. Cooperative Development Toolkit - Lead: Kirklees Council

### Policy Prototype Updates

For 2022 we had an open call for Policy Prototype projects and had one submission approved:

- Translating Cooperative Values into 'Social Values' for Procurement – Lead: Oxford City Council

# Publications

## Cooperative Difference in Care

In 2021 we commissioned **Peopletoo**, an Affiliate Member, to analyse the findings of 15 of the Health and Social Care Policy Prototypes. These Policy Prototypes did not seek to respond to the entirety of the health and social care crisis facing local authorities. They were an opportunity to think creatively about specific areas where cooperative principles can provide a framework for innovative solutions that could be developed and shared across the wider Network.

The key output from this commission was the production of the **Cooperative Difference in Care** report. This report highlights the different approaches to cooperative working and how various organisations can include cooperative principles to help support communities and become part of a solution to the care crisis. The report highlights the significant amount of learning that can be taken from the projects supported by the CCIN, the global and local contexts, and academic research.

CCIN Members must also use this report to highlight to central government that cooperatives are a vital part of the solution to this country's care crisis. There needs to be increased recognition from central government as to the importance of preventative work in managing the demand local authorities face across social care and the critical role that cooperatives can play in supporting this. The report was launched in February 2022.

Thank you to all the councils that participated in this project: **Billingham Town Council, Burntwood Town Council, Kirklees Council, Plymouth City Council, Preston City Council, Rochdale Metropolitan Borough Council, South Ribble Borough Council, Stevenage Borough Council, Tameside Metropolitan Borough Council, Telford and Wrekin Council and Torbay Council.**

<https://bit.ly/CCIN-care>



## Understanding the Digital Divide

This report is a practical toolkit to help tackle digital poverty and the digital divide – the gap between those who can confidently and conveniently go online and those who cannot. It provides and signposts tools to build a more robust data picture of:

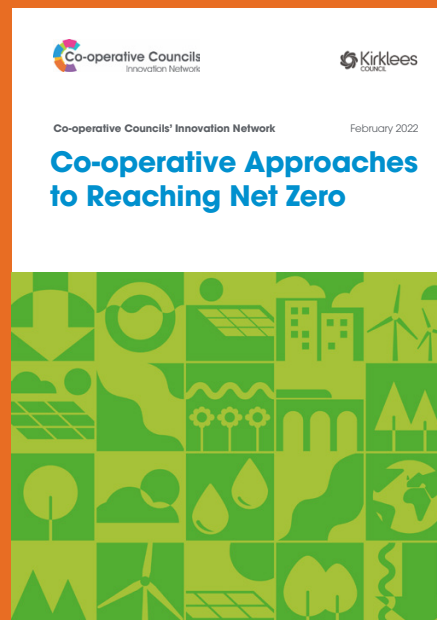
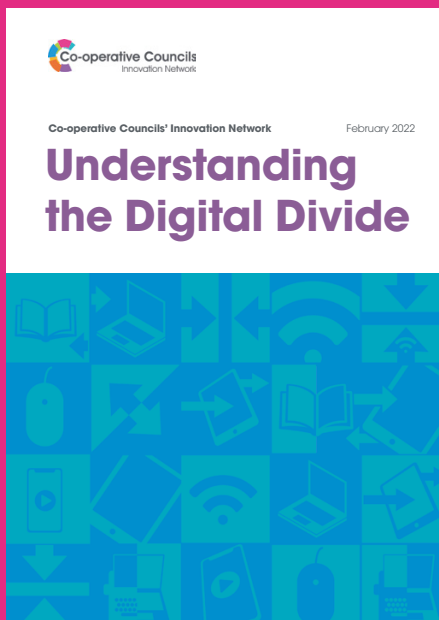
- who is experiencing digital exclusion
- where they are; and
- what their barriers are to accessing services and social contact online

And with that data picture in place, it described the interventions trialled and developed across several authority areas to promote digital engagement, compiling key documents and information for others to use.

Thank you to all of the councils that participated in this work: **Cardiff Council, Cheshire West and Chester Council, Greater Manchester Combined Authority (GMCA), Kirklees Council, Plymouth City Council, Rochdale Metropolitan Borough Council, and Sunderland City Council.**

The report was launched in February 2022.

<https://bit.ly/CCIN-digital>



## Cooperative Approaches to Reaching Net Zero

Reaching Net Zero is the biggest and most crucial shared challenge we face globally and locally. We must work cooperatively to address it. The new report and toolkit Co-operative Approaches to Net Zero showcase some of the ways Cooperative Councils are already doing this – from citizens assemblies to community-backed eCargo bike schemes. The report provides resources to implement approaches most applicable to places that can be introduced rapidly.

Thank you to all the councils that participated in this work: **Birmingham City Council, Cheshire West and Chester Council, Greater Manchester Combined Authority (GMCA), Kirklees Council, Oldham Council, Oxford City Council, Plymouth City Council, and Telford and Wrekin Council.**

This report was launched in February 2022.  
[bit.ly/CCIN-Net-Zero](https://bit.ly/CCIN-Net-Zero).

## Revised CCIN Constitution

The Network's Constitution was first written when the CCIN was established in 2012, and its Terms of Reference were last reviewed in 2016. The Network is now a very different organisation with a growing membership of Full Councils, Associates and Affiliates. A review of its Constitution and the Terms of Reference began in June 2021 and was approved at the 2021 AGM, held in February 2022.

The Revised Constitution clearly outlines the roles and responsibilities of both parts of the Governance and different Membership categories. It provides clear guidance on the election procedure and links to the Complaints procedure.

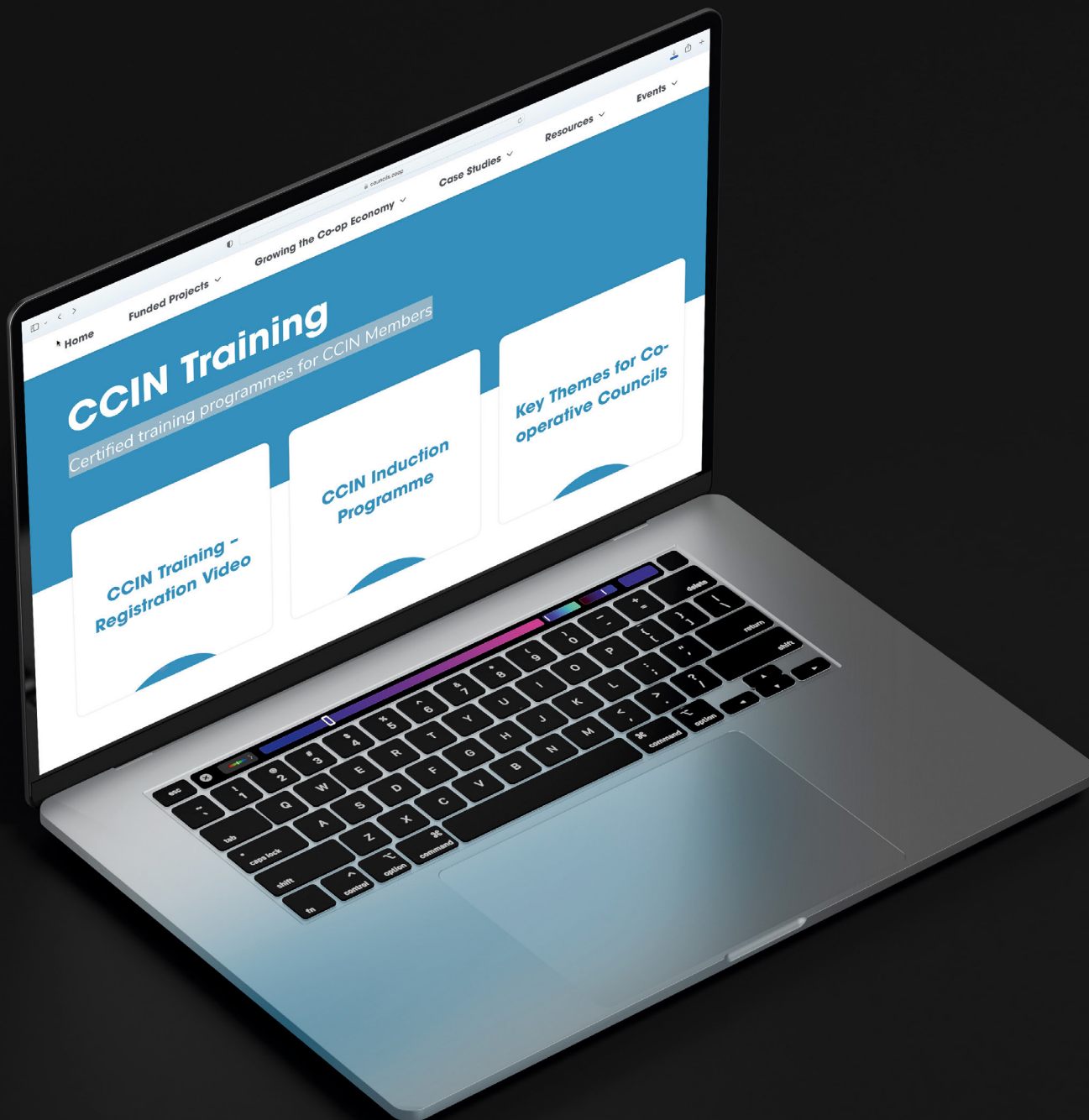
Read it here: <https://bit.ly/ccin-constitution>.

## Officer Group

The Network has an Officer Group comprising Policy officers from councils in Full and Associate Membership. The Group meets monthly to share best practice and discuss cooperative approaches to common issues. The Group is chaired by Jonathan Downs, Corporate Policy Lead at Oldham Council.

## Network support

Network support is provided by Nicola Huckerby, who manages the day-to-day operations and provides a central coordination point for the Network, which has grown from 19 member councils to 122 councils, political groups, organisations and supporters in the last six years.



# CCIN Training

Certified training programmes for CCIN Members

The Network currently offers two certified training programmes on the Co-operative College's Learnworlds Platform

Visit the programme here: [bit.ly/ccin\\_training](https://bit.ly/ccin_training)



co-operative  
college



Co-operative Councils  
Innovation Network



People-centred councils  
driving social innovation  
putting people first



## CCIN Events



(Top) Asim Mahmood, Cllr Shaz Nawaz - Leader of Peterborough Labour Group with Nicola Huckerby - CCIN



(Bottom) Cllr Shaun Davies, Leader of Telford and Wrekin Council with Nicola Huckerby - CCIN



(Top) Cllr Shabir Pandor, Leader of Kirklees Council with Nicola Huckerby - CCIN

(Centre) Cllrs Sue Dann and Cllr Mary Aspinall - Plymouth Labour Group with Nicola Huckerby - CCIN

(Bottom) Cllr Darren Rodwell, Leader of Barking and Dagenham Council and Cllr John Cotton - Cabinet Member for Social Justice, Community Safety and Equalities, Birmingham City Council with Nicola Huckerby - CCIN

# Dynamic Purchasing System (DPS)

In April 2020, the Network launched its DPS. As Cooperative Councils, our members are at the cutting edge of policy innovation – and it can be a tough place to be. Councils often need to move quickly and flexibly to be on the front foot when it comes to ‘doing things differently’. Sometimes it is necessary to bring in extra capacity and specific expertise to be able to do this, and there can also be a need to seek independent challenge to test assumptions and policy design. The CCIN recognises this and wants its members to be as enabled as possible to develop practical policy solutions as quickly and informed as possible – and this is where the DPS comes in.

A DPS is an entirely electronic system to purchase goods, works or services. Unlike a traditional framework, suppliers can apply to join at any time. It is an ‘open market’ solution designed to provide buyers with access to a pool of pre-qualified suppliers.

Our multi-supplier DPS allows all CCIN Members and Associate Members (and the CCIN itself) to select from a specialist, prescribed pool of

organisations to help develop policy, implement prototypes and build capacity, both in communities and inside the organisation.

The DPS period runs from 1 April 2020 to 31 March 2025. There’s a User Guide along with details of who is on the DPS on the CCIN website:

[councils.coop/dps](https://councils.coop/dps)

**The following organisations were on the DPS on 31 July 2022:**

4OC	Ideas Alliance
Branding.coop	Made Open
Centrifuge	Mutual Ventures
CLES Consulting	Peopletoo
Climate Positive	RedQuadrant
Collaborate CIC	Ruby Star Associates
Cooperative Futures	Stir to Action
Co-operative College	The Behaviouralist
Co-operatives UK	Trueman Change
Crellin Consulting	Unlimited Potential



Liz Kendall MP, Shadow Minister for Health and Social Care and Cllr Sharon Taylor OBE - Chair of CCIN at the Labour Party Conference 2021.



Cllr Brigid Jones - Deputy Leader of Birmingham City Council talks to Nicola Huckerby, Operations Lead - CCIN



# Meetings and events

The Covid pandemic limited our face-to-face opportunities we had to connect and collaborate; however, working remotely enabled us to organise, host and promote more meetings and events during lockdown. We have used the website to promote these activities and offered all members the opportunity to promote their events, where they included speakers from Full Council Members.

These included:

- Fringe at the Liberal Democrat Autumn Conference on Zoom (image)
- Exhibition stand at the Labour Party Annual Conference
- Fringe at the Co-operative Party Annual Conference
- Co-op Development Taster Workshop (image)
- 2021 Annual eConference and AGM
- Exhibition and Fringe at the Co-op Party Local Government Conference (images)
- Exhibition and Fringe at Co-operative Congress (images)
- Fringe at the Labour Local Government Conference (images)
- LGA Annual Conference and Exhibition 2022 (images)
- Sponsorship and Exhibition at the 'Playground for the new economy' Festival
- Monthly officer meetings have played an essential part in giving Officer Leads and others the space to share experiences and best practice with peers. All council officers are invited to join these calls.



(Top left) Wes Streeting MP - Shadow Secretary of State for Health and Social Care with Cllr Sharon Taylor OBE - Chair of the CCIN

(Top right) Cllr Graham Morgan - Leader of Knowsley Council with Cllr Sharon Taylor OBE - Chair of CCIN at the Labour Party Conference 2021

(Bottom image) Labour Party Conference 2021 - Cllr Sharon Taylor OBE - Chair of CCIN with Nicola Huckerby - Operations Lead CCIN, Elaine Dean, Chair of Cooperative Press and Cllr Olivia Birch Wolverhampton City Council

# Strategy and Action Plan 2021 – 2023

Four key themes emerged for the 2021-3 Strategy and Action Plan. It was agreed that a member of EOC would lead each thematic area to oversee and report on progress towards the connected goals and to guide the achievement of the Strategy over the three years.

The leads are:

- Cllr Barbara Brownridge – Oldham Council  
– Theme 1: Better effectiveness in information sharing: accessible information, sharing best practice and encouraging more co-production
- Cllr Clare Gamble – Billingham Town Council

– Theme 2: Developing a range of networks to increase engagement

- Cllr Paul Stewart – Sunderland City Council  
– Theme 3: Training and support to better promote Values and Principles across organisations and the Network
- Vacant - Theme 4: National influence and lobbying; growing the Network and events.

Download a copy of the Strategy:

[councils.coop/about-us/governance/strategy-2021-2023](https://councils.coop/about-us/governance/strategy-2021-2023)





# Budget Statement

The CCIN Membership year begins in August, and Oldham Council, as the Accountable Body, invoices in September.

The CCIN's budget report is provided below. The CCIN generated income from membership fees across Full Members, Associates and

Affiliates. Each year the Executive Oversight Committee prioritise spending based on Network needs, funding a range of Policy Labs, Policy Prototypes and paying for Network support and administration. The budget will be updated in 2023 to reflect any new Network requirements.



The CCIN Membership Year runs until the 31st August 2022

	2021/22	2022/23	2023/24	2024/25	
<b>Income</b>					
Member Fees	£175,772.00	£198,139.00	£201,639.00	£205,139.00	Assumes 1 new member per year @ £3,500 Assumes 2 new members per year @ £250 each
Associate and Affiliate Fees	£14,200.00	£15,175.00	£15,675.00	£16,175.00	
Carry Forward	£63,487.00	£47,225.00	£49,565.00	£55,905.00	
CCIN Annual Conference					
<b>Total</b>	<b>£253,459</b>	<b>£260,539</b>	<b>£266,879</b>	<b>£277,219</b>	
<b>Expenditure</b>					
Accountable Body Fee	£6,237.00	£6,237.00	£6,237.00	£6,237.00	
Officer Network Governance	£6,237.00	£6,237.00	£6,237.00	£6,237.00	
AGM and Meetings	£3,500.00	£3,500.00	£3,500.00	£3,500.00	
Travel expenses and accommodation	£5,000.00	£5,000.00	£5,000.00	£5,000.00	
<b>Management Fees and Governance MF</b>	<b>£20,974.00</b>	<b>£20,974.00</b>	<b>£20,974.00</b>	<b>£20,974.00</b>	
Communications Support	£60,000.00	£60,000.00	£60,000.00	£60,000.00	
Website Maintenance	£1,500.00	£1,500.00	£1,500.00	£1,500.00	
Printing and Design	£8,000.00	£8,000.00	£8,000.00	£8,000.00	
Membership Support	£20,000.00	£24,000.00	£24,000.00	£24,000.00	
<b>Communications and Membership Support CM</b>	<b>£89,500.00</b>	<b>£93,500.00</b>	<b>£93,500.00</b>	<b>£93,500.00</b>	
Event Sponsorship	£-	£1,500.00	£1,500.00	£1,500.00	
Stir to Action Festival	£2,500.00				
<b>Sponsorship SP</b>	<b>£2,500.00</b>	<b>£1,500.00</b>	<b>£1,500.00</b>	<b>£1,500.00</b>	
Conference Expenses	£20,000.00	£20,000.00	£20,000.00	£20,000.00	
Strategy Session	£-	-	-	-	
<b>Conference Expenses and Room Hire CE</b>	<b>£20,000.00</b>	<b>£20,000.00</b>	<b>£20,000.00</b>	<b>£20,000.00</b>	
Policy Labs and Prototypes for 2021/2022	£71,760.00	£75,000.00	£75,000.00	£75,000.00	
<b>Policy Labs and Policy Prototypes PP</b>	<b>£71,760.00</b>	<b>£75,000.00</b>	<b>£75,000.00</b>	<b>£75,000.00</b>	
New Member Visits	TBC	TBC	TBC	TBC	
Stir to Action Workshop - Co-op Development Tool	£1,500.00	£-	£-	£-	
<b>Legacy and Development Work LD</b>	<b>£1,500.00</b>	<b>£-</b>	<b>£-</b>	<b>£-</b>	
<b>Expenditure Sub-total</b>	<b>£206,234.00</b>	<b>£210,974.00</b>	<b>£210,974.00</b>	<b>£210,974.00</b>	
Reserve	£25,000.00	£25,000.00	£25,000.00	£25,000.00	
	£25,000.00	£25,000.00	£25,000.00	£25,000.00	
<b>TOTAL BALANCE</b>	<b>£47,225.00</b>	<b>£49,565.00</b>	<b>£55,905.00</b>	<b>£66,245.00</b>	

## Final Word

On behalf of our growing Network, we are pleased with the positive responses from organisations across the country as they seek to learn more about cooperative approaches to developing the local economy. We hear that our new website is making a real difference in widening access to the many brilliant resources being developed across the Network. Being a Cooperative Council is something to be proud of, demonstrating a genuine commitment to cooperative innovation, best practices and the communities we serve.

We look forward to welcoming many new members to the CCIN over the coming year, joining a cohort of like-minded local authorities committed to delivering the best local cooperative public services to our communities. Our data management processes have begun to look at ways of improving access to contacts across the Network to make membership more meaningful. More on that next year!

The Member experience can be even better as together we seek to share the innovative practices that our Members have developed with wider audiences. Please get in touch if you have any ideas for events or workshops or want to contribute a cooperative news story or case study.



### Contact:

**Nicola Huckerby**

Operations and Communications

Email: [comms@councils.coop](mailto:comms@councils.coop)

Mobile: 07813 687 292



# Tackling digital poverty

Closing the divide between those who can confidently and conveniently go online ... and those who cannot

Download: [bit.ly/CCIN-digital](https://bit.ly/CCIN-digital)

# Join us today

Find out more about the UK local authorities who are driving global public sector policy development & best practice with a common belief in the cooperative values and principles

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 **@coopinnovation**

 **comms@councils.coop**

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