



REVIEW OF THE YEAR

August 2020 – July 2021

Co-operative Responses to Pandemic Recovery

CCIN Annual e-Conference

Online 15 & 16 February 2022
1000 - 1500 hours

Tuesday, 15 February

- Co-operative approaches to reaching Net Zero
- Understanding the Digital Divide

Wednesday, 16 February

- Co-operative Difference in Care
- AGM

Keynotes | Plenaries | Workshops | Fringes

REGISTER: <https://bit.ly/CCINFebConf>

Introduction from Cllr Sharon Taylor OBE

Leader of Stevenage Borough Council

Chair of the Co-operative Councils' Innovation Network (CCIN)



I am incredibly proud of the work that our members have done throughout this year, continuing to support their communities through the Covid pandemic and extending our cooperative values into the innovative work that is being carried out across the country. In these difficult times, working with our communities to design the services they use has proved more valuable than ever and as we move into the recovery phase, building cooperative values into our local economies and programmes like tackling climate change will ensure they work for everyone.

We strongly believe that our network is now the fastest growing local government community in the UK as, despite the difficulties in arranging meetings in person, we now have a total membership of 103 councils, associates, affiliates and individual supporters.

There is a marked increase in interest in the valuable contribution our network is making to policy development across local government in areas as diverse as community wealth building, adult social care, asset transfer, community engagement and many more.

We were very proud to publish our CCIN Action Learning Set from Covid 19 and the Beyond Asset Transfer report this year as well as our hugely popular and successful case study booklets and to launch our CCIN Induction online training programme.

It was my great pleasure and privilege to be elected Chair of our Network again this year and I look forward to working with you, to sharing our cooperative values, to empowering our communities and to ensuring our Network goes from strength to strength as we face the future challenges together.

Telford and Wrekin Council celebrates Co-op Council of the Year Award win



Left to right; Delighted! Mayor of Telford & Wrekin Council, Councillor Amrik Jhawar with Leader of Telford & Wrekin Council, Councillor Shaun Davies with the national award for Co-operative Council of the Year 2021.



Telford and Wrekin Council celebrated winning a national award after a public vote saw them go head-to-head with co-operative councils from across the UK.

The 'Co-op Council of the Year' award, part of the annual Co-op of the Year Awards organised

by Co-operatives UK, was sponsored by The Co-operative Councils' Innovation Network.

Telford and Wrekin Council works for and in partnership with its local community with a vision to 'protect, care and invest' to create a better borough. These values drove its response to the Covid-19 pandemic, which saw it support more than 22,000 households with vulnerable residents; recruit and engage more than 1,100 volunteers; and work in partnership with 80 community groups.

The council also has a strong track record of supporting the development of community groups. Its Capacity Building Fund provides them with start-up and development grants to enable them to nurture resilient communities. Supporting community-led initiatives to improve residents' health, wellbeing and social welfare by connecting them to community services run by the council, local charities or community groups is key to the Council's approach to working with its community.

Leader of Telford & Wrekin Council, Cllr Shaun Davies, said "Thank you to everyone who voted for us (...) Co-operative values underpin how we deliver our services and work for and in partnership with our local community, every day. This award is incredibly important as it recognises the way we work for, and in partnership with our communities to 'protect, care and invest' to create a better borough.

Cllr Sharon Taylor OBE, Chair of the Co-operative Councils' Innovation Network, said: "In Telford & Wrekin they live their vision of 'protect, care and invest' to create a better borough and the co-operative values underpin how the Council works for and in partnership with their local community. They are a worthy winner of this award."

Rose Marley, CEO of Co-operatives UK also congratulated the council, adding: "The way the council has mobilised to support people during the Covid-19 pandemic has been collaborative, inclusive and empowering. It's an inspiring example of co-operative values being put into action by everyone involved."

Introduction

The Co-operative Councils' Innovation Network is a Special Interest Group of the Local Government Association (LGA), and its membership is open to all UK Councils. Members of the Network are local authorities committed to reforming the way they work through building an equal partnership with local people, driving real innovation.

Town, Parish and Community Councils and Opposition Groups are also welcomed as Associate Members.

Our Affiliate members are a growing group of values-based non-governmental organisations and corporations wishing to show their support and engage in the processes of developing innovative Co-operative Councils.

As a Network, we strive to ensure that our member councils uphold and strengthen the co-operative values and principles of the International Cooperative Alliance. Our membership approval process and self-assessment process reflects this commitment.

Co-operative Councils believe that the unprecedented challenges facing the public

sector and local communities mean that traditional models of top-down governance and economic growth are no longer fit for purpose. The founding traditions of the co-operative movement – collective action and co-operation, empowerment, and enterprise – offer a foundation for fresh and innovative solutions to tackle today's challenges.

We want to reclaim the traditions of community action, community engagement and civic empowerment, which can transform communities. This approach will help us deliver radical and innovative programmes designed, led, and delivered in partnership with communities and other sector partners, maximising the social dividend they bring. It has also always been the purpose of the Network to share our developing good practice and support one another in our co-operative aims and values.

Although drawing on the traditions of the past, much of this remains uncharted territory for local government. Members of the Network are committed to helping each other translate co-operative principles into solutions that work for our communities and places.



33 Councils → 9m citizens → £14bn budget



CCIN Statement of Values and Principles



Our **values** are what we believe in

Whilst not a registered co-operative, the Co-operative Councils' Innovation Network has adopted the Co-operative **Values** developed by the International Cooperative Alliance:

Co-operatives are based on the values of self-help, self-responsibility, democracy, equality, equity, and solidarity. In the tradition of their founders, co-operative members believe in the ethical values of honesty, openness, social responsibility and caring for others.

Our **Principles** guide the way we, and our members, put our **Values** into action.

The Co-operative Councils' Innovation Network endorses the Principles of the International Cooperative Alliance:

- Voluntary and open membership
- Democratic member control
- Member economic participation
- Autonomy and independence

- Education, training, and information
- Co-operation among co-operatives; and concern for community

In acknowledging that Councils are not in themselves registered co-operatives, we and our members have developed Principles that have grown from those of the International Cooperative Alliance and are relevant within the context of local government.



Social Partnership



**Maximising
social value**



Walking the talk



**Community
leadership and
a new role for
councillors**



**Democratic
Engagement**



**New models of
meeting priority
needs**



Co-production



Innovation



**Enterprise and
social economy**



Learning

The icons are used to indicate how Co-operative Councils are putting our Co-operative Principles into practice, demonstrating the 'co-operative difference' in the work that they are doing. Councils and organisations who receive CCIN funding to undertake Policy Labs and Policy Prototypes are asked to adopt these icons to show the 'co-operative difference' from this policy work.

Highlights of the Year

By the end of July 2021, there were 33 Full Council Members, 20 Associate Members (including 10 Town and Parish Councils), and 36 Affiliate Members. This is an increase from 19 councils in 2017 to 75 councils and organisations in 2020 to 89 councils in 2021. Co-operative Council Members (exc GMCA) represent 9m citizens and control a budget of £14bn. There are also 14 Supporters, both individuals and organisations.

Despite an inability to meet in person since March 2020, the CCIN's profile has continued to grow, and there has been a marked increase in interest in the valuable contribution that the Network's Members are making to municipal policy development, particularly in a post-Covid world.

Highlights include:

- Positioning the CCIN as the fastest growing Network in local government
- Funding six Policy Labs and seven Policy Prototype Projects
- Sharing over 300 Case Studies on the Councils.coop website giving our members recognition with new audiences
- Launching the CCIN Action Learning Set from Covid-19 publication
- Launching the Beyond Asset Transfer report
- Launch of CCIN Induction online training programme
- Establishing a Leaders and Cooperative Leads Group sharing practical ways to build the co-operative economy
- Electing a new Executive Oversight Committee and Values & Principles Board
- Establishing a Constitutional Review Group
- Conducting regular meetings of the CCIN Officer Network to share and learn from one another
- Promoting 50 online events and meetings on the CCIN website, organised by the CCIN and its members.



Burntwood Be A Friend was set up to help any individuals in need of support, from emergency food parcels to prescription collections, and to offer advice on concerns and problems via signposting

Membership

In July 2017, we launched three new categories of Membership as we sought to extend the reach of the Network. This change allowed smaller councils, minority administrations, opposition groups, devolved administrations and local and regional governments within Europe to join as Associate Members. Non-governmental organisations, corporations and individuals wishing to show their support and engage in the processes of developing innovative Co-operative

Councils are welcomed as Affiliate Members and Supporters.

In 2020/21 Membership increased across all categories, and total numbers grew from 84 members and supporters to 103 by the end of July 2021.

The CCIN Membership year begins in August, and Oldham Council, as the Accountable Body, invoices in September.

89 Members
14 Supporters

33  **Member**
Co-operative Councils
Innovation Network

20  **Associate Member**
Co-operative Councils
Innovation Network

36  **Affiliate Member**
Co-operative Councils
Innovation Network



The Healthy Stevenage Partnership designed a range of initiatives with communities to drive community wellbeing, for children, families and those isolated as part of recovery efforts

33 Full Members as of 31 July 2021 (33 in 2020)

Barking & Dagenham Council	North Hertfordshire District Council
Bassetlaw District Council	Oldham Council
Birmingham City Council	Oxford City Council
Brent Council	Plymouth City Council
Bristol City Council	Preston City Council
Cardiff Council	Rochdale Metropolitan Borough Council
Cheshire West & Chester Council	Salford City Council
Croydon Council	Southampton City Council
Glasgow City Council	South Ribble Borough Council
Greater Manchester Combined Authority	South Tyneside Council
Royal Borough of Greenwich	Stevenage Borough Council
Hull City Council	Sunderland City Council
Kirklees Council	Tameside Council
Knowsley Metropolitan Borough Council	Telford and Wrekin Council
Lewisham Council	Torbay Council
Milton Keynes Council	Wigan Council
Newcastle City Council	

14 Supporters as at 31 July 2021 (9 in 2020)

Individuals

Stephanie Baker
Michael Bell
Andy Boys
Paul Byrne
Paulo Lopez
Christin Marshall
Cllr Keith Martin
Cllr Thomas Mewies
Rani Moorcroft MBE, FRSA

Ben Procter
Cllr Mike Roberts
Glyn Thomas JP FRSA

Organisations

Midcounties Co-operative Gloucestershire &
Swindon Co-op Party Council
Resonance Ltd

36 Affiliate Members as of 31 July 2021

(26 in 2020)





Response. Recovery. Resilience

Co-operative Council learning through Covid-19

Download: s.coop/2jze3

20 Associate Members as of 31 July 2021 (17 in 2020)



Town, Parish and Community Councils



Opposition Groups



Governance and Structure

The Network is politically driven with elected councillors chairing and forming the Executive Oversight Committee and Values and Principles Board along with representatives of our Associate and Affiliate Membership.

Individuals from the national co-operative sector sit on our Values and Principles Board providing insights and expertise.

All meetings this year were held online.

Executive Oversight Committee

The Executive Oversight Committee (EOC) holds delegated powers to manage network affairs on behalf of all members. The Chair of the EOC is Councillor Sharon Taylor OBE, Leader of Stevenage Borough Council.

The purpose of the EOC is to

- Drive forward Co-operative Policy Development on behalf of network members.
- Make key decisions on Network priorities, for example, setting the scope of Policy Labs and Policy Prototypes.
- Oversee the development, review, approval and implementation of the CCIN's strategic direction.
- Raise the CCIN's profile, developing our influence and strengthening our policy impact.
- Oversee the Network budget, allocating spend and signing off the CCIN's annual accounts.
- Ensure that the Values and Principles Board is resourced and supported to carry out its functions.
- Manage the Network's reputation, giving consideration to issues, including Member behaviour, which may impact on the reputation of the CCIN.

Membership of the Executive Oversight Committee comprises:

Representatives from at least six members Councils (including the Chair and Vice-Chair)

Representative of Associate Membership (voted for by those members)

Representative of Affiliate Membership (voted for by those members)

Chair of the Executive Oversight Committee

Vice-Chair of Executive Oversight Committee

Chair of the Values and Principles Board

We would like to thank Cllr Allen Brett – Rochdale Metropolitan Borough Council who stepped down from the EOC during the year.

The Executive Oversight Committee as at 31 July 2021.



Cllr Sharon Taylor
Chair of CCIN

Leader, Stevenage Borough Council



Cllr Peter Bradbury
Vice Chair of CCIN

Cabinet Member Cardiff Council



Cllr Paul Stewart
Cabinet Member

Sunderland City Council



Cllr Shabir Pandor
Leader

Kirklees Council



Cllr Barbara Brownridge
Cabinet Member

Oldham Council



Cllr Steve Darling
Leader

Torbay Council



Cllr Leanne Feeley
Cabinet Member

Tameside Council



Cllr Louise Gittins
Leader

Cheshire West & Chester Council



Cllr Sue Smith
Cabinet Member

Rochdale MB Council



Cllr Clare Gamble
Chair

Billingham Town Council



Jonathan Bland
Managing Director – Social
Business International/E3M



Cllr Joyce McCarty
Newcastle City Council
Chair of V&P – Ex-Officio

Values & Principles Board

The Values & Principles Board has overall responsibility for Values and Principles oversight within the Co-operative Councils' Innovation Network.

Read more at: <https://www.councils.coop/about-us/values-principles-board-terms-reference/>.

“ I am delighted to be Chair of the **Values and Principles Board** at the Co-operative Councils' Innovation Network

and to present our update of the work undertaken over the last year. In particular, I would like to thank all the members of the Board over the last year for their overwhelming support for the work of the network and for their commitment to the values we share. This Network is growing and is inclusive. Partners involved are reflective, critical friends who want to share learning and engage with others who share those values.

Opportunities to share ideas with members, associates and affiliates are always welcome and the outcomes of small investments can be shared and publicised to make a difference.”



Cllr Joyce McCarty

Cabinet Member for Inclusive Economy – Newcastle City Council
Chair of the CCIN Values & Principles Board

We would like to thank the following members who served on the Board during the year, and who helped support all aspects of the Network's activities:

- Cllr Chris Penberthy – Plymouth City Council – Chair of the V&P Board since 2014
- Cllr Clare Penny-Evans – Newcastle City Council – Chair of the V&P Board March – June 2021
- Cllr Sean Donnelly – Knowsley Metropolitan Borough Council
- Cllr Iain Malcolm – South Tyneside Council
- Cllr John Fareham – Hull City Council
- Cllr Stephen Stanners – Seaton Valley Community Council
- Cllr Ken Dalton – Halewood Town Council
- Simon Parkinson – Workers Educational Association
- Nick Matthews – Co-operatives UK
- Kathryn Mackridge – TUC

Membership of the Values & Principles Board comprises:

- Chair
- Representatives from up to five Full Member Councils
- Representatives from up to five Associate Members
- Representatives from up to three Affiliate Members
- Up to five representatives from the co-operative movement
- A representative from the TUC

The Values & Principles Board as at 31 July 2021



Cllr Joyce McCarty
Chair of V&P
Newcastle City Council



Cllr John Fahy
Vice Chair of V&P
Royal Borough of Greenwich



Cllr Sue Woodward
Vice Chair of V&P
Burntwood Town Council



Cllr Sharon Thompson
Birmingham City Council



Cllr Joyce Welsh
South Tyneside Council



Cllr Frank Walsh
Knowsley MB Council



Cllr Peter Curling
Hillingdon Labour & Coop Group



Cllr Michael Stubbs
Newcastle-Under-Lyme Labour &
Coop Group



Cllr Hayden Philips
North Warks Labour & Coop group



Cllr Donna Fuller
Woughton Community Council



Michael Curnow
Peopletoo



Rebecca Harvey
Co-op News



Dr Cilla Ross
Co-operative College



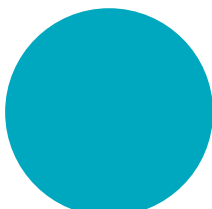
Cheryl Barrott
Co-operatives UK



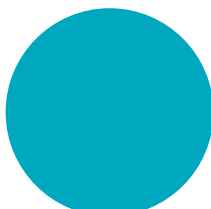
Emma Hoddinott
Co-operative Party



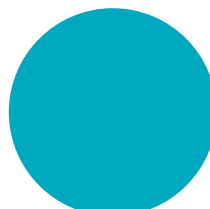
Jo White
Co-operative Futures



Affiliate Member Vacancy



Affiliate Member Vacancy



TUC Representative

Elections for the Governance are held every two years. We held elections at the end of 2020 and will do so again at the end of 2022. To find out more about the process visit:
councils.coop/about-us/values-principles-board-terms-reference

Constitutional Review

The Network's Constitution was first written when the CCIN was established in 2012, and its Terms of Reference were last reviewed in 2016. The Network is now a very different organisation with a growing membership of Full Councils, Associates and Affiliates. A review of its Constitution and the Terms of Reference began in June 2021 with the intention that the revised Constitution be considered for approval at the 2021 AGM.

Thank you to those members of the Executive Oversight Committee who agreed to form the Working Group and who have met several times over the summer months to help steer this project:

- Cllr Sharon Taylor – Chair of the CCIN and Leader of Stevenage Borough Council
- Cllr Peter Bradbury – Vice Chair of CCIN and Cabinet Member, Cardiff Council
- Cllr Shabir Pandor – Leader of Kirklees Council
- Cllr Paul Stewart – Cabinet Secretary, Sunderland City Council
- Cllr Joyce McCarty – Chair of the Values & Principles Board, Cabinet Member, Newcastle City Council
- Simon Banks – Stevenage Borough Council
- Jonathan Downs – Oldham Council (Accountable Body)

Thanks also to the members of the Values & Principles Board who also met several times over the summer to contribute to the Review on behalf of the Board:

- Cllr Joyce McCarty – Chair of the Values & Principles Board
- Cllr John Fahy – Vice Chair of V&P - Royal Borough of Greenwich
- Cllr Sue Woodward – Vice Chair of V&P – Burntwood Town Council
- Cllr Mike Stubbs – Newcastle-under-Lyme Labour and Co-operative Group
- Cllr Frank Walsh – Knowsley Metropolitan Borough Council
- Michael Curnow – Peopletoo

Officer Group

The Network has an 'Officer Group' who meet monthly to share best practice and discuss co-operative approaches to common issues. The Group is chaired by Jonathan Downs, Corporate Policy Lead at Oldham Council.

Network support

Network support is provided by Nicola Huckerby who manages the day-to-day operations and provides a central co-ordination point for the Network.

Funded projects 2021

Each year CCIN Members can apply to deliver projects on behalf of the Network. Larger Policy Labs attract up to £10,000, and Full Council Members are encouraged to submit bids which can be delivered in partnership with other Members where they will seek to find co-operative policy solutions to the challenges facing local government. Smaller pieces of work are known as Policy Prototypes, are defined to a specific locality and these can attract up to £1,500.

Policy Lab Updates

For 2021 we actively encouraged members to work with each other and we were rewarded with six bids where as many as 17 members were working together. These bids were:

1. Green Recovery, Carbon Reduction and Climate Change – Lead: Kirklees Council
2. Growing an inclusive co-operative economy – Lead: Oxford City Council
3. Tackling the Barriers to Building a Co-op Economy – Lead: GMCA/Oldham Council
4. Economic Development Plans as a tool for fostering co-operative working between councils and the community – Lead: Birmingham City Council
5. Understanding the Digital Divide – Lead: Cheshire West & Chester Council
6. Development of an accredited CCIN online training programme – Lead: Co-operative College

We also saw the completion of the **Beyond Asset Management Policy Lab**. Newcastle City Council was initially awarded funding to explore what works in community asset transfer, the factors that contribute to success, and how to overcome common barriers.

As the project was being completed, the UK was hit by the Covid-19 pandemic. Our members and their partner community organisations found themselves at the centre of their local response. We secured the additional support of affiliate members Mutual Ventures and Bates Wells to help review the findings and to look at the impact of the Covid-19 pandemic on community assets. See the publications section for the final report.

Policy Prototype Updates

For 2021 we asked councils to think creatively about co-operative solutions to the current health and social care crisis in children's and youth services. We received seven bids and supported them all:

1. Youth Development Project with hard-to-reach groups – Preston City Council
2. To implement a new model of Early Year help in Torbay – Torbay Council
3. Development of a Social Return on Investment Tool – Woughton Community Council
4. 4-week summer holiday activity programme – Billingham Town Council
5. Workshop to explore the training and development needs of Opposition Groups – Polesworth Parish Council
6. One Stop Shop to deal with mental health issues – South Ribble Borough Council
7. SafeSpace – Preston City Council

This year we have funded a larger Policy Lab to pull together all the learning from the Policy Prototypes in health and social care into one major policy and resource publication. During the early summer we appointed Peopletoo from the Dynamic Purchasing System to produce the **'Co-operative Difference in Care'** report. It is planned to launch the report in early 2022.

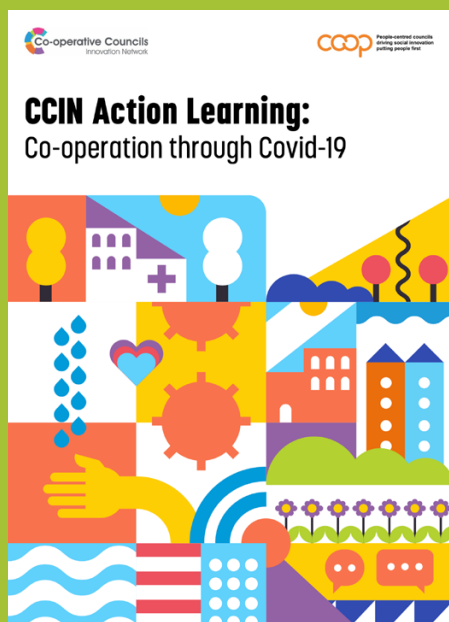
Publications

CCIN Action Learning: Co-operation through Covid-19

The unprecedented impact of Covid-19 on communities throughout the UK meant that councils had to respond in swift and innovative ways. The government's initial centralised, Whitehall driven response was insufficient in getting support to those people who needed it quickly and effectively. Local government mobilised quickly to fill that gap.

For Co-operative Councils, this played to their strengths and brought to the fore the values of community leadership, co-production and social value.

We commissioned Co-operative News to produce this publication which drew together a set of case studies and an action-learning set to articulate how Co-operative Values & Principles have underpinned member response and recovery efforts. The report was launched in October 2020 bit.ly/CCIN-Covid.



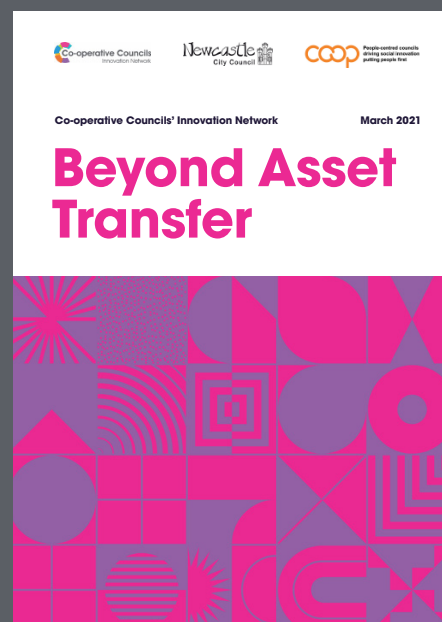
Beyond Asset Transfer

Effective use of community assets is critical to a well-functioning place and strong, resilient communities. But transferring assets to communities or not-for-profit organisations is not always easy, even when we know it is the right solution. This report seeks to demystify the process and encourage more councils to be bold in their plans for community assets.

Community assets enrich our lives, help to create strong and resilient communities, and support the effectiveness of public services. As we continue to manage the impact of the Covid-19 pandemic, community assets have never been more important.

Whilst some local areas have seized upon asset transfer as opportunity, others have not. The Network wanted to find out from its members what has worked well, what has not worked so well, and why. This report aims to learn lessons from these experiences and use them to strengthen practice around asset transfer within local government and its partners.

bit.ly/BeyondAssetTransfer



Certified training programmes



The Co-operative College completed the second phase of the CCIN certified training programme this year: **Key themes for Co-operative Councils**.

This course follows on from the CCIN Induction Course. It is for councillors and officers who represent Full Member Councils and Associate Members and enables them to learn more about, or refresh their knowledge of, the Co-operative Councils' Innovation Network (CCIN) and provides insight into some of the key themes for Co-operative Councils including co-operative place-making and co-production and community wealth building. It will also be useful for Affiliate Members and Supporters. It looks at:

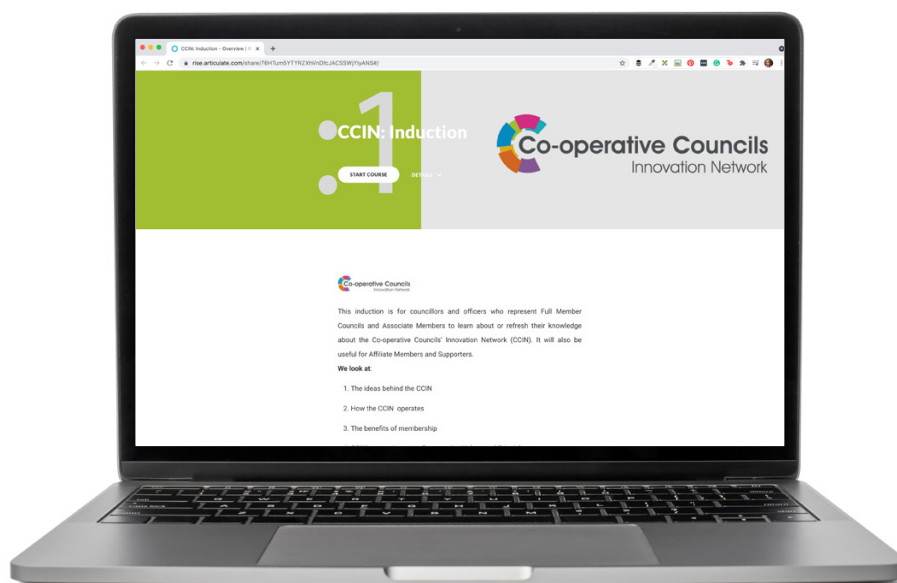
- How the CCIN's Statement of Values & Principles underpins what makes a 'Co-operative Council'
- Co-operative Placemaking and Co-operative Councils

- Community Wealth Building and Co-operative Councils
- CCIN's commitment to Co-operative Values and Principles
- Through case studies we explore where Co-operative Councils are making a real difference to their local communities

Visit the programme here:

www.councils.coop/resources/training-programme

We have been working with the Co-operative College during the year to make both the Induction Programme (Phase 1) and the Key Themes for Co-operative Councils (Phase 2), certified courses. We are in the process of moving both onto a new platform called Learnworlds which will encourage users to log into the programmes and follow them as a form of self-learning. We will be able to report the number of learners and their organisations going forward.



Dynamic Purchasing System (DPS)

In April 2020 the Network launched its DPS. As Co-operative Councils, our members are at the cutting edge of policy innovation – and it can be a tough place to be. Councils often need to move quickly and flexibly to be on the front foot when it comes to ‘doing things differently’. Sometimes it is necessary to bring in extra capacity and specific expertise to be able to do this, and there can also be a need to seek independent challenges to test assumptions and policy design. The CCIN recognises this and wants its members to be as enabled as possible to develop practical policy solutions as quickly and informed as possible – and this is where the DPS comes in.

A DPS is an entirely electronic system to purchase goods, works or services. Unlike a traditional framework, suppliers can apply to join at any time. It is an ‘open market’ solution designed to provide buyers with access to a pool of pre-qualified suppliers.

Our multi-supplier DPS allows all CCIN Members and Associate Members (and the CCIN itself) to select from a specialist, prescribed pool of

organisations to help in developing policy, implementing prototypes and building capacity, both in communities and inside the organisation.

The DPS period runs from 1 April 2020 to 31 March 2025. There’s a User Guide along with details of who is on the DPS on the CCIN website:

councils.coop/resources/dps

The following organisations were on the DPS on 31 July 2021:

4OC	Ideas Alliance
Centrifuge	Made Open
CLES Consulting	Mutual Ventures
Climate Positive	Peopletoo
Collaborate CIC	RedQuadrant
COOP Brand	Ruby Star Associates
Co-operative Futures	Stir to Action
Co-operative College	The Behaviouralist
Co-operatives UK	Trueman Change
Crellin Consulting	Unlimited Potential



Cardiff Council took over two large hotels and re-purposed two new shipping container schemes to provide safe and self-contained accommodation for rough sleepers, homeless clients and people living in unsuitable emergency accommodation



Cheshire West and Chester Council: Working to help communities to support each other: matching volunteers with need; providing quick-to-access funding, open and accessible local information on the pandemic; and offering a place to share and celebrate the good work taking place

Virtual meetings and events

The Covid-19 pandemic directly impacted on the number of face-to-face opportunities we had to connect and collaborate; however, working remotely did enable us to organise, host and promote more meetings and events during lockdown than in previous years. We have used the website to promote these activities and offered all members the opportunity to promote their events where they included speakers from full council members.

These have included:

- Monthly officer meetings – these have continued to play an important part in giving Officer Leads and others the space to share experiences and best practice with peers. All Council Officers are invited to join the calls. Some of the topics discussed have been:
 - Green recovery planning
 - Reimagining our high streets
 - Building equality into Covid-19 recovery
 - Poverty Commissions
 - Digital exclusion
- Tackling climate change
- Online launches of the Beyond Asset Transfer Policy Lab report
- Fringe at the Labour Local Government Conference
- Fringe at the Co-operative Party Local Government Conference
- Webinars to support the Green Recovery, Carbon Reduction and Climate Change Policy Lab being led by Kirklees

Plenary 1

Action Learning: Co-operation through Covid-19
Tuesday, 6th October

Cllr Sharon Taylor Leader, Stevenage Borough Council @SharonStevenage

Cllr Iain Malcolm - Leader, South Tyneside Council @IainMalcolmuk

Cllr Tom Hayes - Deputy Leader, Oxford City Council @CllrTomHayes

Cllr Rae Evans - Cabinet Member Telford & Wrekin Council @CllrRaeEvans

CoopInnovation #CCIN2020 councils.coop

Annual Conference 2020 - Plenary
Action Learning: Co-operation through Covid-19
October 2020

Join our Fringe at the Labour Local Govt Conf
Wednesday 3rd Feb
11.15am - 12.15pm

CCIN Action Learning:
Cooperation through Covid-19

Steve Reed OBE MP
Hon President of the CCIN
Shadow Secretary of State
for Communities and Local
Government

Cllr Louise Gittins
Leader, Cheshire West &
Chester Council

Cllr Sharon Taylor OBE
Chair of CCIN
Leader, Stevenage Borough
Council

Cllr Peter Curling
Opposition Lead
Hillingdon Labour &
Coop Group

#LabLocal21
#CoopCouncils

councils.coop

Fringe at the Labour Local
Government Conference
February 2021

Strategy and Action Plan 2021 - 2023

The Executive Oversight Committee signed off the 2018-2020 Strategy & Action Plan in November 2020.

To help shape the 2021-2023 Strategy and Action plan all members were invited to contribute to an online survey ahead of a joint meeting of the Executive Oversight Committee and Values & Principles Board in March 2021. The session was facilitated by the Co-operative College.

Four key themes emerged for the 2021-2023 Strategy and Action Plan. It was agreed that a member of EOC would lead each of the thematic areas to oversee and report on progress towards the connected goals and to guide the achievement of the Strategy over the next 3 years.

The leads are:

- Cllr Barbara Brownridge – Oldham Council – **Theme 1: Better effectiveness in information sharing: accessible information, sharing best practice and encouraging more co-production**
- Cllr Clare Gamble – Billingham Town Council – **Theme 2: Developing a range of networks to increase engagement**
- Cllr Paul Stewart – Sunderland City Council – **Theme 3: Training and support to better promote Values and Principles across organisations and the network**
- Cllr Joyce McCarty – Newcastle City Council – **Theme 4: National influence and lobbying; growing the network and events.**

Download a copy of the Strategy:

councils.coop/about-us/strategy-2021-2023



Budget Statement

The CCIN's budget report is provided below. The CCIN generated income from membership fees across Full Members, Associates, Affiliates and Supporters. Each year the Executive Oversight Committee prioritises spend based on Network priorities, funding a range of Policy Labs, Policy

Prototypes and paying for Network support and administration. As the Network's Constitutional Review concludes, the budget will be updated in 2022 to reflect any new Network requirements, as well as including some additional modelling to reflect Network growth.



* Current Membership Figure Based on 33 Members

** Current Membership Figure Based on 36 Affiliate Members, 19 Associate Members and 14 Supporters.

	2019/20	2020/21	2021/22	2022/23	2023/24	
Income						
Member Fees*	£ 168,308.00	£ 180,215.00	£ 183,715.00	£ 187,215.00	£ 190,715.00	Assumes 1 new member per year @ £3,500
Associate and Affiliate Fees *	£ 10,325.00	£ 14,200.00	£ 14,700.00	£ 15,200.00	£ 15,700.00	Assumes 2 new members per year @ £250 each
Carry Forward	£15,554.00	£67,627.00	£ 63,487.00	£ 74,928.00	£ 90,369.00	
CCIN Annual Conference						
Total	£ 194,187	£ 262,042	£ 261,902	£ 277,343	£ 296,784	
Expenditure						
Accountable Body Fee	£ 6,237.00	£ 6,237.00	£ 6,237.00	£ 6,237.00	£ 6,237.00	
Officer Network, EOC and V&P Governance	£ 6,237.00	£ 6,237.00	£ 6,237.00	£ 6,237.00	£ 6,237.00	
AGM and Meetings	£ 3,500.00	£ 3,500.00	£ 3,500.00	£ 3,500.00	£ 3,500.00	
Travel expenses and accommodation	£ 500.00	£ 5,000.00	£ 5,000.00	£ 5,000.00	£ 5,000.00	
Management Fees and Governance MF	£ 16,474.00	£ 20,974.00	£ 20,974.00	£ 20,974.00	£ 20,974.00	
Communications Support	£ 40,000.00	£ 40,000.00	£ 40,000.00	£ 40,000.00	£ 40,000.00	
Website Maintenance	£ 945.00	£ 8,681.00	£ 1,500.00	£ 1,500.00	£ 1,500.00	
Printing and Design	£ 5,295.00	£ 8,000.00	£ 8,000.00	£ 8,000.00	£ 8,000.00	
Membership Support	£ 20,000.00	£ 20,000.00	£ 20,000.00	£ 20,000.00	£ 20,000.00	
Communications and Membership Support CM	£ 66,240.00	£ 76,681.00	£ 69,500.00	£ 69,500.00	£ 69,500.00	
Event Sponsorship	£ -	£ 1,500.00	£ 1,500.00	£ 1,500.00	£ 1,500.00	
Sponsorship SP	£ 0.00	£ 1,500.00	£ 1,500.00	£ 1,500.00	£ 1,500.00	
Conference Expenses	£ 2,596.00	£ 15,000.00	£ 20,000.00	£ 20,000.00	£ 20,000.00	
Strategy Session	£ -	£ 2,400.00	£ -	£ -	£ -	
Conference Expenses and Room Hire PP	£ 2,596.00	£ 2,596.00	£ 20,000.00	£ 20,000.00	£ 20,000.00	
Policy Labs and Prototypes for 2019/2020	£ 19,000.00	£ 67,000.00	£ 75,000.00	£ 75,000.00	£ 75,000.00	
Co-operative Difference in Care report	£ 10,000.00	£ 10,000.00	£ -	£ -	£ -	
External Researcher for Asset Transfer Policy Lab	£ 20,000.00	£ 20,000.00	£ -	£ -	£ -	
Policy Labs and Policy Prototypes PP	£ 32,000.00	£ 77,000.00	£ 75,000.00	£ 75,000.00	£ 75,000.00	
CCIN Induction Programme	£ 9,250.00	£ -	£ -	£ -	£ -	
Action Learning Report - CV-19	£ -	£ 5,000.00	£ -	£ -	£ -	
New Member Visits	TBC	TBC	TBC	TBC	TBC	
Legacy and Development Work LD	£ 9,250.00	£ 5,000.00	-	-	-	
Expenditure Sub-total	£ 126,560	£ 198,555.00	£ 186,974.00	£ 186,974.00	£ 186,974.00	
Reserve	£ 25,000.00	£ 25,000.00	£ 25,000.00	£ 25,000.00	£ 25,000.00	
	£ 25,000.00	£ 25,000.00	£ 25,000.00	£ 25,000.00	£ 25,000.00	
TOTAL BALANCE	£ 67,627.00	£ 63,487.00	£ 74,928.00	£ 90,369.00	£ 109,810.00	

Final Word

We are pleased with the immensely positive response we receive from organisations enquiring about our work. Being a Co-operative Council is something to be proud of, demonstrating a genuine commitment to co-operative innovation, best practice and the communities we serve. We look forward to welcoming many new members to the CCIN over the coming year, joining a cohort of likeminded local authorities committed to delivering the best local co-operative public services to our communities.

We know that the Member experience can be even better as together we seek to share the innovative practices that our Members have developed with wider audiences. If you have any ideas for events, workshops or just want to contribute a co-operative news story, please get in touch.



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What works in community asset transfer?

What are the barriers?

What makes them successful?

Download: bit.ly/BeyondAssetTransfer

Join us today

Find out more about the UK local authorities who are driving global public sector policy development & best practice with a common belief in the co-operative values and principles

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